

Economic Impacts of Cargo Handling Equipment Electrification at POLA/POLB

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Background of the study

- ❑ Part of the project to track economic competitiveness of the freight transport sector under the implementation of the California Sustainable Freight Action Plan (CSFAP)
- ❑ Working with GO-Biz and the Economic Competitiveness Working Group, we identified electrification of CHE as the focus of this study
- ❑ CARB is planning new regulations to become effective in 2026
- ❑ ZE CHE is one of the major strategies in POLA/POLB Clean Air Action Plan
 - CHE is one of the major pollution sources identified by CAAP
 - CAAP 2030 goal of a zero-emissions fleet

Overview of CHE electrification case study

- Estimate economic impacts of electrifying cargo handling equipment at POLA/POLB
 - Types of CHE included: yard tractors, RTG cranes, top handlers, side picks, forklifts
- Compare costs of equipment, infrastructure, fuel, and O&M expenditures relative to baseline operation and turnover of conventional CHE
- Study period: 2020 to 2045



Yard Tractor



RTG Crane



Side Pick

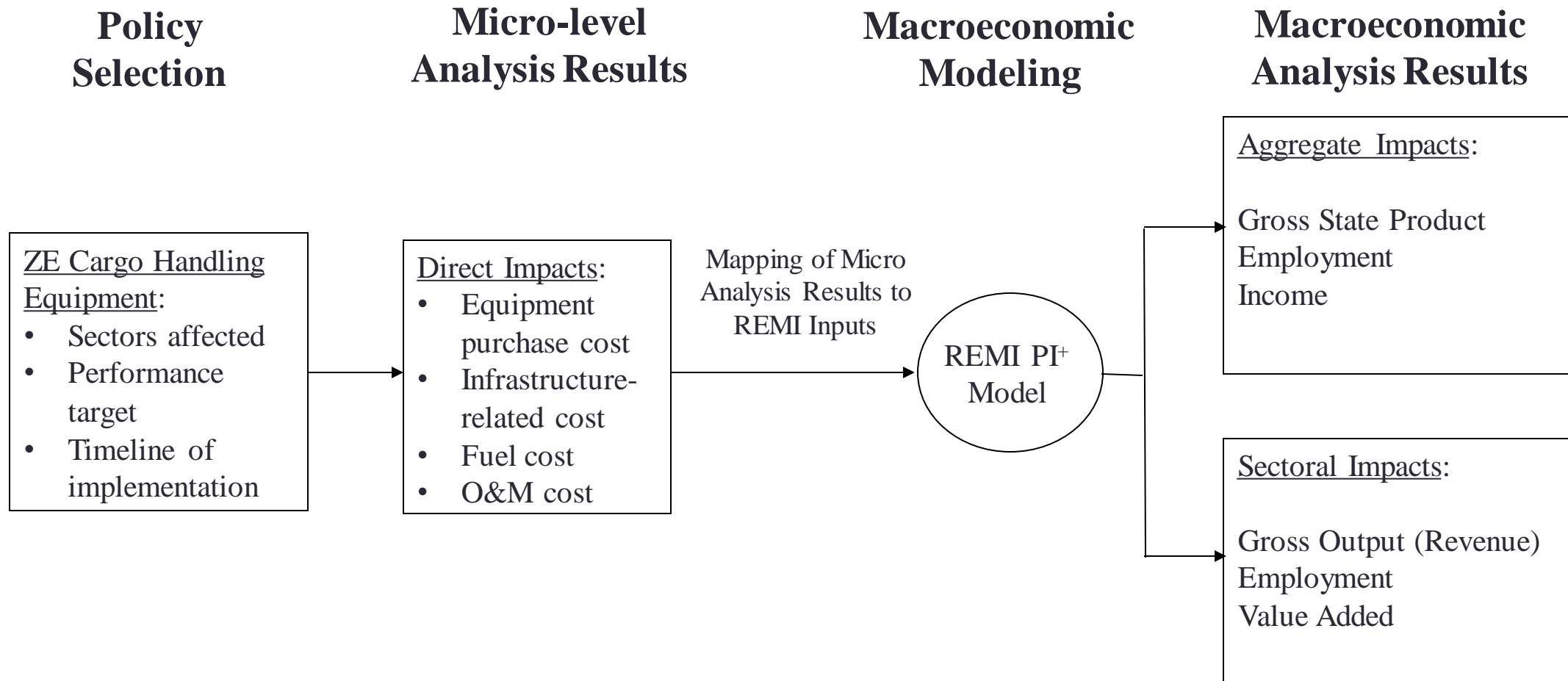


Top Handler



Forklift

Our model approach: economic impact analysis



Major assumptions

Capital costs

- Electric equipment price constant \$2018
- About 1/3 of equipment purchased from in-state manufacturers
- Electric equipment has same useful life as conventional
- 2:1 replacement in first cycle, 1:1 after
- Chargers serve 2 useful lives of CHE
- One battery replacement per useful life
- Battery cost = 2/3 equipment cost

Op & maint costs

- Per unit operation cost of electric equipment same as conventional CHE
- Maintenance cost is 25% to 30% lower for electric equipment

Energy costs

- Use average of regular and peak demand rates for electricity

Who pays

- State incentive program covers 10% of equipment and infrastructure capital costs
- Remaining costs borne by port operators
- Model assumes costs passed on to customers through higher prices for port services

Direct costs/savings of transition to electric CHE

Summary of Total Incremental Costs of Transition to ZE CHE at POLA/POLB (2020-2045)

| | Simple Total (M \$) | NPV (M \$) |
|---|---------------------|--------------|
| ZE CHE Equipment Replacement Costs | 3,910 | 3,029 |
| Battery Replacement Costs | 2,722 | 1,886 |
| ZE CHE Charger Costs | 755 | 606 |
| Electrical Charging Infrastructure Upgrade Costs | 269 | 229 |
| Civil Infrastructure Costs | 1,102 | 940 |
| Changes in Fuel Costs of Transition to ZE CHE | -35 | -36 |
| Changes in Maintenance Costs of Transition to ZE CHE | 169 | 232 |
| Total | 8,893 | 6,886 |

Equipment and battery costs account for 70% of total

Energy cost net savings of \$35 million

Total incremental costs about \$6.9B in NPV

General description of the REMI Model

- ❑ Regional Economic Models, Inc. (REMI) has evolved over the course of 30 years of refinement.
- ❑ One of the most widely used state level and national level macroeconomic modeling tools in the U.S.
- ❑ Used to analyze economic impacts in a wide range of topic areas.
- ❑ Sectoring scheme: 160 sectors
 - 75 manufacturing sectors
 - 6 energy sectors
 - 8 transportation sectors
 - 59 commercial and services sectors
 - 12 other sectors

Macro-economic results 1

Total incremental impacts, 2020 - 2045

| Variable | Units | NPV (or Total Job-years) |
|--|-----------|--------------------------------|
| Differences from Baseline Level | | |
| Total Employment | Job-years | -96,771 |
| Gross State Product | B 2018\$ | -7.24 |
| Output | B 2018\$ | -13.00 |
| Personal Income | B 2018\$ | -8.78 |

There are net losses of jobs and economic output

Macro-economic results 2

| Variable | Units | Annual Average | | | | |
|---|-----------|----------------|-----------|-----------|-----------|-----------|
| | | 2020-2025 | 2026-2030 | 2031-2035 | 2036-2040 | 2041-2045 |
| Differences from Baseline Level | | | | | | |
| Total Employment | Job-years | -6,081 | -4,767 | -2,819 | -2,930 | -1,540 |
| Gross State Product | B 2018\$ | -0.57 | -0.47 | -0.30 | -0.32 | -0.16 |
| Output | B 2018\$ | -0.99 | -0.85 | -0.57 | -0.59 | -0.33 |
| Personal Income | B 2018\$ | -0.65 | -0.56 | -0.36 | -0.42 | -0.27 |
| Percent Change from Baseline Level | | | | | | |
| Total Employment | | -0.024% | -0.019% | -0.011% | -0.011% | -0.006% |
| GSP | | -0.019% | -0.014% | -0.008% | -0.008% | -0.004% |
| Output | | -0.019% | -0.015% | -0.010% | -0.009% | -0.005% |
| Personal Income | | -0.025% | -0.020% | -0.011% | -0.012% | -0.007% |

Impacts vary over time, with greatest losses in earlier periods.

Impacts are small in percentage terms because of the size of State economy (\$3.1T GSP & over 18 million employment in 2019)

Transportation sector impacts – CA vs. Rest of U.S.

NPV of Gross Output Impacts – CA vs. Rest of U.S., billions 2018\$

| | Support Activities for Transportation Sector | | Aggregate Transportation Sector | |
|-----------|--|--------------|---------------------------------|--------------|
| | CA | Rest of U.S. | CA | Rest of U.S. |
| Base case | -2.65 | 2.06 | -3.95 | 1.95 |

- Gross output in the port-related sector and aggregate transportation sector in CA decreases, while gross output in these sectors in rest of U.S. increases.
- Some port related business is shifted out of California and to other states
- Amount is small relative to state economy

Sensitivity cases on funding sources

- ❑ Base case: state incentive programs cover 10% of equipment and infrastructure costs; rest of costs borne by ports and passed onto downstream customers
- ❑ Sensitivity Case 1: no state incentive funding; 100% costs borne by ports
- ❑ Sensitivity Case 2: the 10% government subsidy is offset by reductions in other government spending
- ❑ Sensitivity Case 3: the 10% government subsidy is funded through an increase in gasoline tax
- ❑ Sensitivity Case 4: ports can only partially pass increased costs onto downstream customers

Sensitivity simulation results on funding sources

| Scenarios | Total Employment Impact (job-years) | GSP Impact (NPV in B \$) | Output Impact (NPV in B \$) |
|--------------------|-------------------------------------|--------------------------|-----------------------------|
| Base case | -96,771 | -7.24 | -13.00 |
| Sensitivity Case 1 | -105,565 | -7.96 | -14.30 |
| Sensitivity Case 2 | -99,757 | -7.55 | -13.55 |
| Sensitivity Case 3 | -102,746 | -7.87 | -14.14 |
| Sensitivity Case 4 | -86,583 | -6.41 | -11.75 |

- Various incentive programs help improvement economic performance
- However, if providing incentives need to be offset by reducing gov't spending in other areas or increasing gas tax, the improvement in economic performance will be reduced
- If ports only pass partial cost onto downstream customers, macroeconomic impacts improve because of the reduced negative supply-chain (or multiplier) effects

Sensitivity analysis – lower- and upper-bound cost cases

Assumptions on key parameters

| Variable | Lower-bound | Upper-bound |
|---|--|--|
| CHE equipment cost | 10% lower than base case | 10% higher than base case |
| Battery cost | 10% lower than base case | 10% higher than base case |
| Charger cost | 10% lower than base case | 10% higher than base case |
| Infrastructure cost | 20% lower than base case | 20% higher than base case |
| Replacement ratio between electric and diesel CHE | 1:1 ratio for any replacement after 2025 | 1:1 ratio for any replacement after 2035 |
| Cost of electricity | SCE EV rate until 2024; electricity rate with lower demand charge (60% of total electricity cost) after 2024 | Electricity rate with higher demand charge (85% of total electricity cost) for the entire study period |

Total Incremental Costs (NPV) of Transition to ZE CHE

(in millions of dollars)

| | Base Case | Lower-Bound | Upper-Bound |
|---|--------------|--------------|--------------|
| Equipment Replacement Costs | 3,029 | 2,320 | 3,952 |
| Battery Replacement Costs | 1,886 | 1,548 | 2,368 |
| Charger Costs | 606 | 545 | 666 |
| Electrical Infrastructure Upgrade Costs | 229 | 184 | 275 |
| Civil Infrastructure Costs | 940 | 752 | 1,128 |
| Changes in Fuel Costs | -36 | -300 | 257 |
| Changes in Maintenance Costs | 232 | -35 | 571 |
| Total | 6,886 | 5,013 | 9,218 |

Total Economic Impacts of Lower-Bound and Upper-Bound Cost Sensitivity Cases

(in millions of dollars)

| Scenarios | Employment Impact (job-years) | GSP Impact (NPV in B \$) | Output Impact (NPV in B \$) |
|-----------------------|-------------------------------|--------------------------|-----------------------------|
| Base Case | -96,771 | -7.24 | -13.00 |
| Lower-bound Cost Case | -67,758 | -5.19 | -9.41 |
| Upper-bound Cost Case | -133,254 | -9.76 | -17.41 |

Conclusions

- ❑ Incremental costs of electrification of CHE at POLA/POLB between 2020 and 2045 are estimated to be between \$5 billion and \$9.2 billion in NPV.
 - Equipment purchase and battery replacement costs account for more than 70% of the total incremental costs.
 - The greatest incremental costs will incur in earlier periods.

- ❑ Total employment impacts are estimated to be between 68 to 133 thousand job-years losses between 2020 and 2045
 - The impacts remain small in percentage terms because of the size of the state economy
 - Port sector, other transportation, wholesale trade and retail trade are the top negatively impacted sectors
 - Increased capital cost of the port sector results in the highest negative impacts on the economy
 - Some port related business can be shifted out of California and to other states

Conclusions

- ❑ Sensitivity analyses identify key factors that affect incremental costs of CHE electrification and macroeconomic impacts of this transition
 - Development of battery technology
 - Government incentive programs
 - Electricity costs
- ❑ Increased load for fully electrified ports may only account for a small portion of total peak load in SCE and LADWP territories, future studies are needed to evaluate the implications to local transmission and distribution capacities
- ❑ Comprehensive impacts evaluation should juxtapose economic impacts of this policy along with environmental and other co-benefits of the regulation